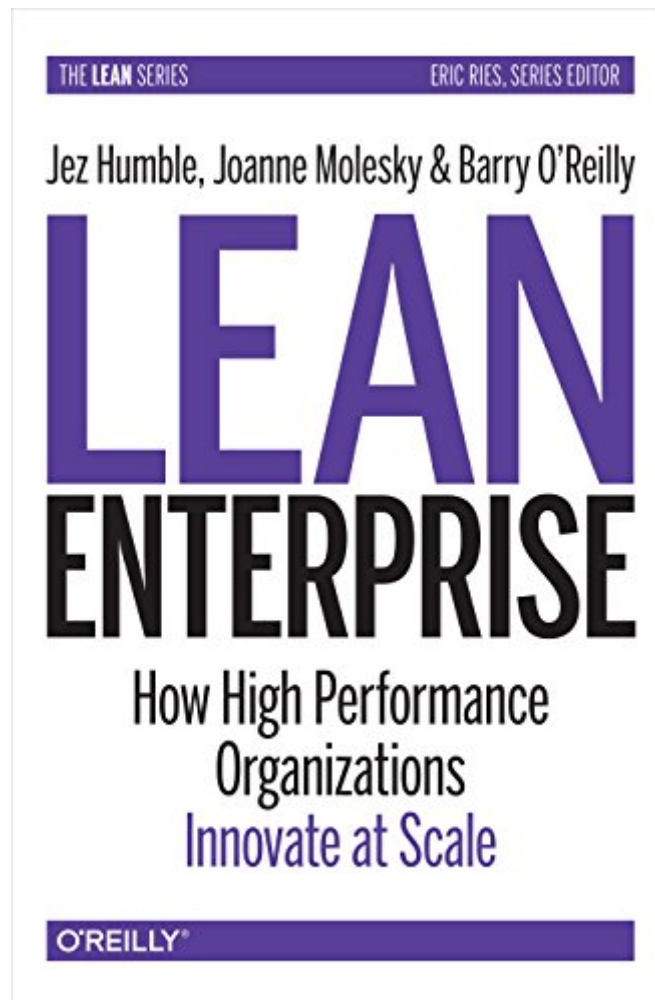




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# Lean Enterprise: How High Performance Organizations Innovate At Scale (Lean (O'Reilly))



## Synopsis

How well does your organization respond to changing market conditions, customer needs, and emerging technologies when building software-based products? This practical guide presents Lean and Agile principles and patterns to help you move fast at scale—and demonstrates why and how to apply these methodologies throughout your organization, rather than with just one department or team. Through case studies, you'll learn how successful enterprises have rethought everything from governance and financial management to systems architecture and organizational culture in the pursuit of radically improved performance. Adopting Lean will take time and commitment, but it's vital for harnessing the cultural and technical forces that are accelerating the rate of innovation. Discover how Lean focuses on people and teamwork at every level, in contrast to traditional management practices. Approach problem-solving experimentally, by exploring solutions, testing assumptions, and getting feedback from real users. Lead and manage large-scale programs in a way that empowers employees, increases the speed and quality of delivery, and lowers costs. Learn how to implement ideas from the DevOps and Lean Startup movements even in complex, regulated environments.

## Book Information

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## Customer Reviews

This book summarises things like Lean and continuous delivery, not only for managers and executives who have little time to keep plugged in to every trend, but for those who hope to scale Lean concepts to the enterprise level. It's a short read, so even if you are somewhat familiar with the concepts, it may fill in gaps or serve as a reminder. When I read [The Lean Startup: How Today's Entrepreneurs Use Continuous Innovation to Create Radically Successful Businesses](#), I was left wondering how I could apply this to myself and my clients. Sure, it resonated, but anyone who works with large enterprises has witnessed the inherent inertia [in fact the same level of bureaucracy government entities are conventionally accused of](#). This book won't break that inertia. You'll have to find another book for that, one regarding Organisational Change Management; but if you've got a handle on OCM, this book can provide you with direction and can help to build momentum. At the very least, you'll come away with talking points.

Lean start-up thinking applied to Enterprise IT. An essential read for anyone interested in Digital Transformation and why culture re-engineering matters as much as technology deployment. Jez Humble makes a convincing case how IT becomes an integral part of the value chain rather than a cost centre. If not IT-driven any organisation will lose its ability adapt to accelerating change, and hence lose its competitiveness. Highly recommended.

The 104 highlights and a dozen notes I took while reading this book may tell how good it is. More than "good" as in "entertaining reading", I think this book is an essential guide on how enterprises must change their mindsets and adapt to a new paradigm of adding value and bring innovation to their businesses. This book evolves the concepts laid out in [The Lean Startup](#) (by Eric Ries), and [Continuous Delivery](#) (by Jez Humble and David Farley), scaling them up to enterprises and making the more technical approach of the latter palatable to the C-level.

Really liked this book, gave me ideas and inspiration for my work. Especially liked the Improvement Kata approach on enterprise/program level. Miss this part in the frameworks for scaling agile. "Implementing an enterprise-level continuous improvement process is a prerequisite for any large-scale transformation effort". The need for leadership support in the three different horizons in

the portfolio is also interesting. What happens when leadership focus should be in the third horizon but actually is in the first?

Awesome. Does a great job of tying together several books / concepts that have been brought out over the last few years (Continuous Delivery: Reliable Software Releases through Build, Test, and Deployment Automation (Addison Wesley Signature Series), The Lean Startup: How Today's Entrepreneurs Use Continuous Innovation to Create Radically Successful Businesses, Impact Mapping: Making a Big Impact with Software Products and Projects – to name a few). If you've wondered how some of these concepts work together at an enterprise level, then this book does an amazing job of describing that

This is a book I am going to read several times. Providing an abundance of references to relevant literature, and being able to gather it all together into a very interesting and relevant to book for everyone who works in the field of innovation and rapid development.

This is not a bad book. But I am a bit confused about who it is targeting and why the universally glowing reviews. This book is almost entirely a synopsis of other books with almost nothing in the way of synthesising them into a coherent whole or bringing new data or anecdotes to the table. If you've read The Lean Startup and Lean Analytics you already have 60% of the message of the book. If you've already read those books and want to know how to apply those learning to a large enterprise – and not a tiny startup – with war stories from the trenches then you don't get much to go on. There are few case studies, though the most commonly re-used one is the HP Laserjet FutureSmart team....but instead of reading this book you could just read A Practical Approach to Large-Scale Agile Development which is where all the information about the FutureSmart team comes from. And that's just another example of my fundamental problem with this book: it feels like it is mostly the Common Wisdom from a lot of other places but it doesn't back it up with any new information of its own. It isn't a bad book. But you should just read the source material instead. We're only talking about a half-dozen books to get 95% of the value. And honestly, most of them you can find a good HBR-style article about them instead.

Waste of time. Was hoping to learn how large enterprises implemented DevOps and how they solved common challenges. Instead, the book just combines lots of concepts that you can better read elsewhere.

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